

Siemens Energy Compliance

100% Energy, 100% Compliance



Introduction We energize society – this is what we stand for



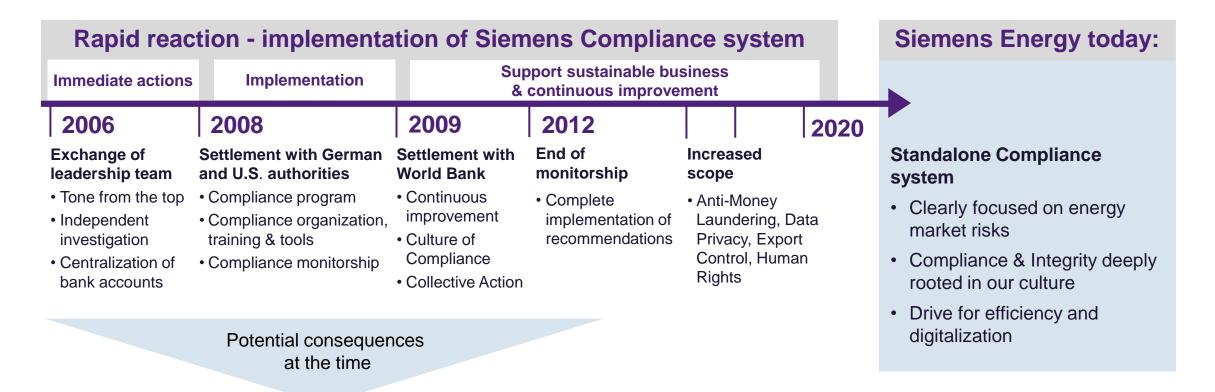


Integrity is the key to deliver sustainable business performance.

That is why we show zero tolerance towards corruption, violations of the principles of fair competition and other breaches of the law—and when these do occur, we take swift action. Integrity means living our company values and doing the right thing.

Christian Bruch, President and CEO of Siemens Energy AG

History: Siemens Energy's world class Compliance system A strong foundation and clear focus



- Long-term reputational damage and loss of business
- Penalties up to €10 billion

- Debarment from public tenders
- Break-up of the company

Compliance roles and responsibilities

Direct access to the CEO & Executive Board:





As experts:

- · We know the regulatory requirements
- We offer proactive guidance and identify new risk areas
- We train the business on integrity and compliance matters

As facilitators

- We drive solutions even when facing challenging topics
- We involve ourselves early in business development and strategic decisions
- We strive for efficient solutions and tools

As guardian

- We work diligently to protect the company and its employees
- We exercise critical assessment of business decisions on compliance and integrity matters
- We act independently following best practices and standards

100% Energy, 100% Compliance Our culture of integrity starts with strong tone from the top

and our Business Conduct Guidelines.

Compliance

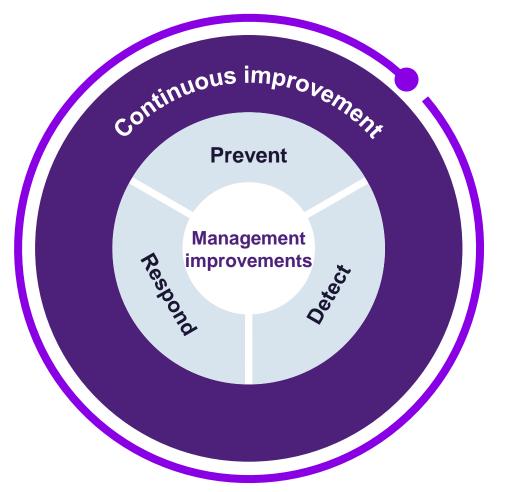
Compliance is nonnegotiable. There is zero tolerance for violations and retaliation is not accepted. Tone from the Top We are ceaselessly committed to personal responsibility. Our culture of integrity is deeply rooted in our values "caring, agile, respectful and **Values** accountable." Trust & We create a trusting working environment for employees to speak up and raise concerns. This supports the goal of becoming the most trusted energy technology company. **Speak-Up Culture** Our managers drive culture of integrity across Siemens Energy and reinforce **Lead by Example** the tone for employees. Our Integrity Culture is constantly reinforced through continuous **Training &** messaging and training. **Communications** Responsible We only maintain business relationships with reputable partners who are bound to our Supplier Code of Conduct. **Partners** We comply with laws, rules, regulations

Compliance model Management responsibility is the focus

We continuously develop our Compliance System to adapt to changing requirements of our global business while increasing efficiency of our processes and tools.

Explicit consequences and decisive action

in response to misconduct to address wrongdoing and eliminate deficiencies



Effective **preventive measures** including clear tone from the top, risk management, policies & procedures, training & communication, due diligences, and Collective Action to avoid misconduct

Our Compliance system utilizes

rigorous risk monitoring, robust
control processes, audits, fair
investigations, and many channels for
reporting alleged misconduct

Focus Areas

Anti-Corruption

The prevention of the abuse of entrusted power for private gain

Antitrust

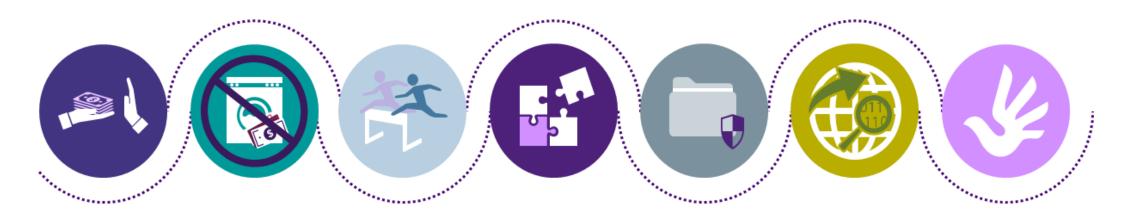
The preservation of market competition

Data Privacy

The protection of personal data

Human Rights

Our commitment to human rights



Anti-Money Laundering

The protection from being abused for laundering money

Collective Action

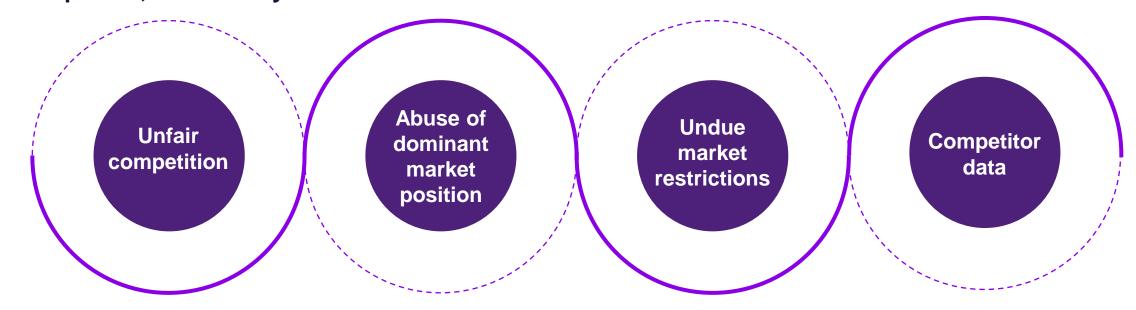
The support of projects and organizations that combat corruption and fraud

Export Control

Comply with (inter)national export control regulations

We act fairly and reliably: Antitrust, fair competition, and competitor data

We protect free, undistorted, and effective competition for the benefit of consumers, companies, and society as a whole.



Focus on preventing agreements between companies that restrict competition, i.e.: price fixing, market or customer allocation, bid rigging, or resale price maintenance Focus on preventing a dominant company from abusing its strong market position for example, through certain forms of exclusivity Focus on ensuring merger & acquisition activity is not used to unduly restrict competition in the marketplace

Focus on protecting our company's confidential data and respect the confidentiality of our customers' and competitors' data and trade secrets

We act fairly and reliably: Export Control

We utilize an automated solution to check all transactions against various export control, sanctions regulations and to automatically block transactions that present potential risk.

Product related controls

We screen against export restricted product lists, e.g. dual use restrictions

Partner related controls

We screen partners against sanctioned-parties lists, e.g. customers, end-users, suppliers



Country related controls

We screen involved countries for embargo regulations, sanctions, and internal restrictions

End use related controls

We check for critical end uses, e.g. military, nuclear

We create trust and protect what makes SE valuable: Our due diligence process

Due diligence is the cornerstone of our Compliance work. Our due diligence process mitigates Compliance risk related to third parties in our sales, merger & acquisition, procurement, and project execution.

Key elements of the due diligence process

- Partners are carefully selected to ensure strategic fit with the business
- Due diligences are performed, risks are identified, and remediations are undertaken where required
- Third parties are diligently monitored throughout their life cycle
- Ultimate ownership and responsibility for third party relationships rests with the business

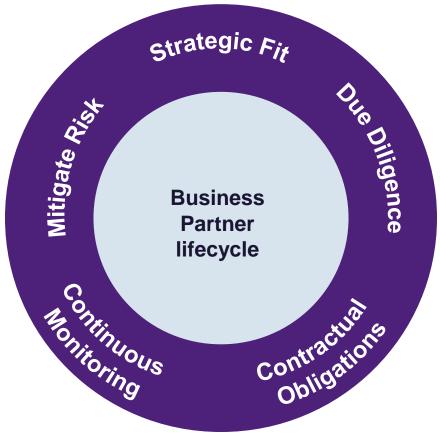


We create trust and protect what makes SE valuable: Business Partner lifecycle risk management

Business Partners acting on our behalf pose inherent risk because we can be held responsible for their actions. To mitigate this risk, we carefully review and monitor Business Partners throughout their lifecycle.

Business Partners are

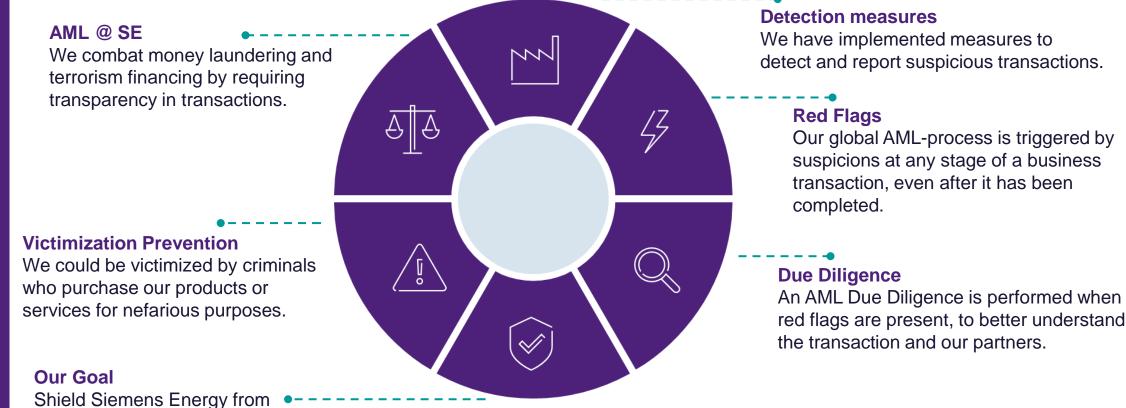
- Thoughtfully selected to meet our business strategy
- Carefully vetted through our due diligence process
- Bound to our strict Compliance standards
- Vigilantly monitored with risks mitigated throughout the relationship
- The responsibility of management



money laundering activities.

We create trust and protect what makes SE valuable: Anti-Money Laundering (AML)

Our AML system combats risk by creating transparency in our global business. Where red flags exist, AML specific due diligence is performed before entering or continuing a business relationship, making or receiving payment to or from a counterpart.



We create trust and protect what makes SE valuable: Zero tolerance for corruption, bribery, and conflicts of interest

We recognize that corruption risks can occur in transactions of any value, and we take proactive measures to mitigate the risks.

Gifts & Hospitality and Sponsoring & Donations

We monitor and control these types of expenditures to ensure they cannot be used for corruption or in a way that creates an appearance of impropriety. We provide contributions to strengthen SE's brand and social commitment. Sponsoring and donations must be religiously and politically neutral and in accordance with applicable laws and regulations.



Facilitation Payments

We prohibit the use of facilitation payments by our employees and by our suppliers (except for situations where the failure to make them presents risk to life, limb, or liberty).

Conflicts of Interest

We have a process to encourage employee reporting of potential conflicts of interest and perform risk mitigation once reported. Business decisions are made in the best interest of the company and not on the basis of personal interests.

We create trust and protect what makes SE valuable: Data Privacy

Siemens Energy protects individuals against violation of their right to privacy. Personal data is clearly identifiable information about a person and includes names, addresses, photos, personnel numbers, bank data digital identifiers, and health data.

Guiding principals:

- We handle personal data carefully, respectfully and protect everyone's privacy
- We collect and process personal data confidentially, only for legitimate and predetermined purposes, and in a transparent manner
- We only process personal data if it is protected against, loss, modification, and unauthorized use or disclosure by appropriate technical and organizational measures
- We immediately inform the local Data Protection Organization of possible data protection violations

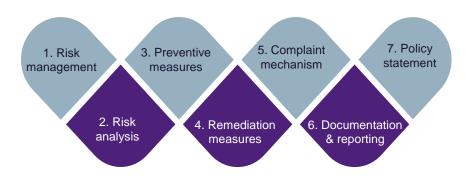
Data Privacy system & processes:

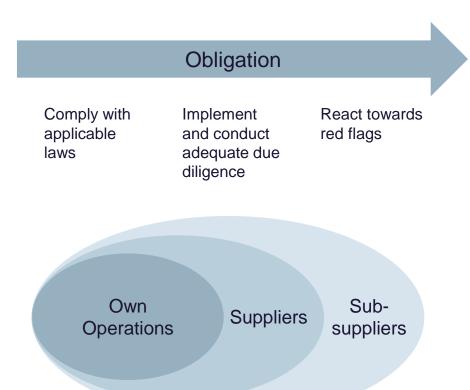
- Expertise, education: Global network of skilled Data Privacy Managers providing targeted education to help ensure that processing of personal data is handled in accordance with applicable laws
- Application, system assessment: Processing of personal data in any application or system is formally documented and assessed in collaboration with the Siemens Energy Data Privacy Organization
- Data processing agreements, audits: Use of data processing agreements that contain requirements for service providers receiving personal information. Service providers are subject to data privacy audits
- Incident management system: Dedicated process through which potential data privacy breaches are channeled, analyzed, and managed

Our responsibility to society and the environment: Human Rights & the German Supply Chain Due Diligence Act (LkSG)

In accordance with the LkSG, Siemens Energy conducts appropriate human rights and environmental due diligences, identifies risks and remediates them, and maintains complaint mechanisms along the entire supply chain.

- Focus areas include labor conditions throughout the entire supply chain and own operations:
 - Occupational health and safety standards
 - Freedom of association and right to collective bargaining
 - Prohibitions on child labor and forced labor
 - Respect for human rights by security forces
 - Prohibition on discrimination
 - Fair remuneration
- In implementing our due diligence obligations, we consider the impact on people who may be affected by our business activities along our entire supply chain





Our responsibility to society and the environment: Collective Action

Siemens Energy drives Collective Action activities to level the playing field, foster fair competition, and fight corruption.

Purpose

Implementation in projects

Foster Integrity & Compliance

- Reduce compliance risk in our projects, with our customers, and in our markets
- Create a "level playing field"
- Fight corruption

- Carefully select and engage the right partners
- Build trustful relationships
- Develop and utilize Integrity Pacts
- Training and communication activities with partners and NGOs
- Engage with key stakeholders
- Promote Siemens Energy as a reliable partner on global and local levels



UN Sustainable Development Goal #16

Peace, justice, and effective, accountable, and inclusive institutions



10th Principle of the UN Global Compact

Businesses should work against corruption in all of its forms, including extorsion and bribery

How we do it: Compliance risk management process

Risk management is a core concept of our Compliance system. This includes early risk identification, assessment and mitigation, diligent controls, and regular reporting.



Compliance risk workshop

- Top down, bottom up
- Workshop, management meetings, audits

Compliance risk assessment

- · Evaluate and rank risks
- Define mitigation measures and ownership

Response plan

- Implement defined mitigation
- Include in Enterprise Risk Management system

Continuous monitoring

- Regular reporting on risks and remediation
- Compliance Review Board

How we detect potential violations: Whistleblower & reporting channels

We take all allegations of misconduct seriously. To encourage the reporting of all compliancerelated concerns, we foster a speak-up culture and zero-tolerance policy for retaliation.

- Employees, external stakeholders, and third parties are encouraged to report allegations through our reporting channels
- Local reporting channels are available where required
- Employees are reminded of these reporting channels through regular communications and training
- Siemens Energy has a zero-tolerance policy for retaliation

"Speak Up" Hotline

- Available 24 hours a day,
- · Confidential, anonymous, and secure
- Submitted electronically or by telephone
- Available for internal or external reporting

Ombudsperson (External Attorney)

- Available 24 hours a day,
- Confidential, anonymous, and secure
- Submitted electronically or by telephone
- Available for internal or external reporting

Manager

Human Resources

Legal & Compliance

How we handle potential violations: Investigation process



Fundamental principles & guidelines

- Presumption of innocence
- Impartial and objective investigative process
- Whistleblower protections, including anonymity (when requested) and safeguards against retaliation
- Data Privacy is observed



In Siemens Energy, we strive for 100% Energy, 100% Compliance

For every decision, ask yourself, am I 100% sure that...



My decisions are in the best interests of Siemens Energy and aligned with our values



My decisions are lawful



I take full responsibility for my decisions



I am comfortable with my decisions or their consequences appearing on the front page of a newspaper

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Dr. Ilkin Karakaya Group General Counsel

Operating with Integrity is not a choice I have to make: it's the only right decision.



Integrity starts and ends with me.